

Supplementary Material 3: Organisational profiles of smaller hospitals in England

	Location	Population covered	Distance to nearest ED (miles)	Size status (2016/17)	Operating revenue 2016/17 £(million)	Approx. no. beds (main hospital site)**	ED attendances 2016/17	Emergency admissions 2016/17	Current CQC rating (overall for main hospital site, correct from Jan 2018)
1	Island	40,000	20	Smallest	171.1	246	55,302	11,904	Requires improvement
2	Urban – Town	320,000	15	>Small	351.2	520	70,878	28,562	Good
3	Coastal	202,500	24	Smallest	105.6	270	53,242	14,187	Requires improvement
4	Rural – Town in sparse settings	220,000	20	Smallest	137.4	345	46,452	20,604	Requires improvement
5	Coastal	375,000	23	>Small	402.9	300	114,067	35,761	Requires improvement
6	Coastal	338,800	13	>Small	303.9	700	101,312	35,577	Requires improvement

7	Urban – City	590,000	6	Small	276.1	515	167,032	31,694	Requires improvement
8	Urban – City	350,000	5	Small	253.0	416	92,509	22,737	Requires improvement
9	Urban – City	350,000	5.5	Small	246.8	520	116,335	26,433	Requires improvement
10	Rural – Town in sparse settings	340,000	27	Small	293.7	550	64,430	37,217	Good
11	Rural – Town in sparse settings	250,000	20	Small	160.0	400	64,249	21,304	Requires improvement
12	Urban – Town	270,000	5	Small	244.7	550	73,882	31,376	Requires improvement
13	Urban – Town	400,000	11	>Small	324.8	855 (Trust)	94,607	46,483	Good
14	Urban – Town	350,000	9	>Small	349.9	887	169,739	51,453	Good

15	Rural – Town in sparse settings	300,000	17	Small	227.3	540	82,829	34,509	Good
16	Rural – Town in sparse settings	165,000	45	Small	217.6	300	70,459	16,553	Requires improvement
17	Rural – Town	270,000	16	Smallest	192.5	425	73,067	24,267	Requires improvement
18	Urban – Town	400,000	22	Small	308.8	670	101,025	43,229	Good
19	Rural – Town	900,000	16	Small	217.4	400	49,452	18,317	Good
20	Rural – Town in sparse settings	200,000	12	Smallest	164.2	380	56,859	21,736	Requires improvement
21	Coastal	330,000	38	Smallest	182.0	480	62,327	33,270	Requires improvement
22	Urban – City	500,000	13	Small	321.5	730 (Trust)	72,876	38,914	Requires improvement
23	Coastal	500,000	9	Small	244.2	640	71,474	36,823	Requires improvement

24	Urban – Town	252,000	18	Small	215.3	510	86,748	27,623	Good
25	Urban – Town	405,000	13	>Small	323.4	840	122,172	29,489	Good
26	Urban – Town	370,000	20	>Small	301.6	760	87,309	40,985	Requires improvement
27	Coastal	550,000	8	Small	290.7	600	93,765	36,324	Requires improvement
28	Coastal	620,000	8	Smallest	199.0	320	69,137	17,642	Requires improvement
29	Urban – Town	330,000	6	>Small	343.4	700	163,897	39,266	Good
30	Urban – Town	250,000	13	Smallest	193.9	360	83,531	29,561	Requires improvement
31	Urban – Town	252,000	7	Small	248.3	500	76,200	24,090	Requires improvement
32	Urban – Town	417,000	14	Small	235.3	550	69,852	34,441	Good
33	Rural – Town	700,000	27	Small	294.4	635	105,116	34,949	Good

34	Coastal	230,000	28	Smallest	192.0	460	74,601	20,945	Good
35	Rural – Town	390,000	22.0	Small	296.5	550	87,970	35,043	Good
36	Rural – Town	280,000	29.0	Small	254.5	500	67,173	27,070	Good
37	Urban – City	380,000	5.0	Small	274.7	670 (Trust)	73,663	31,516	Requires improvement
38	Urban – Town	270,000	12	Small	267.5	440	70,394	22,938	Requires improvement
39	Rural – Town	360,000	10	Smallest	197.2	450	125,010	28,171	Requires improvement
40	Rural – Town	450,000	18	Smallest	165.6	360	51,944	14,672	Requires improvement
41	Urban – City	410,000	15	Small	230.2	680	79,145	28,406	Good
42	Rural – Town	420,000	14	Small	295.4	550	126,486	38,425	Requires improvement
43	Urban – City	500,000	2	>Small	309.3	320	97,129	16,683	Good

44	Rural – Town in sparse settings	220,000	24	Smallest	177.6	236	58,539	18,741	Requires improvement
45	Urban – Town	300,000	8	Smallest	138.5	350	75,834	14,234	Good
46	Urban – Town	320,000	10	>Small	320.0	740	111,183	37,993	Good
47	Urban – Town	250,000	6	Small	212.4	530	85,638	24,914	Good
48	Rural – Town	300,000	39	>Small	340.0	500	121,627	40,110	Requires improvement
49	Urban – Town	350,000	10.6	Small	240.5	480	115,410	30,790	Requires improvement
50	Urban – Town	450,000	9	>Small	352.0	700	102,716	53,400	Requires improvement
51	Costal/ Urban – City	320,000	41/ 59	Small	251.2	200/400	92,158	33,225	Requires improvement
52	Rural – Town	320,000	16	Small	234.5	600	87,672	34,967	Inadequate
53	Rural – Town	380,000	16	Small	298.2	800	116,201	45,015	Good

54	Rural – Town	240,000	23	Small	222.0	470	46,307	21,450	Requires improvement
55	Coastal	400,000	11	Small	287.8	650	114,732	35,997	Requires improvement
56	Rural – Town	380,000	22	>Small	315.5	640	101,485	35,231	Good
57	Rural – Town	160,000	25	Smallest	115.5	290	45,889	13,101	Good
58	Rural – Town	258,000	18	Small	209.7	489	101,123	24,135	Inadequate
59	Urban – City	263,000	3.3	> Small	308.3	500	118,754	22,033	Good
60	Urban – Town	200,000	5	Smallest	243.2	580	114,906	24,785	Good
61	Urban – Town	320,000	12	Small	297.5	510	89,406	25,916	Requires improvement
62	Urban – Town	400,000	11	Small	288.1	480	99,590	26,411	Requires improvement
63	Urban – Town	535,000	13	Small	286.3	690	96,148	34,568	Good
64	Coastal	365,000	46/ 35	>Small	324.3	240/ 426	88,073	36,518	Good

65	Rural – Town	400,000	10	Small	292.8	563	89,039	43,597	Requires improvement
66	Coastal	258,000	16	Smallest	186.7	500 (Trust)	137,380	23,891	Requires improvement
67	Urban – City	500,000	7	Small	237.0	600	138,330	40,699	Requires improvement
68	Urban – Town	350,000	7	>Small	303.3	833	94,738	40,654	Requires improvement
69	Urban – Town	310,000	9	Small	233.3	500	123,581	37,425	Requires improvement

Table 1. Organisational profiles of smaller hospitals in England